

Canadian cities are on the front lines of economic change. Trade uncertainty, technological change, and shifting geopolitical dynamics are increasingly shaping local investment, jobs, and growth strategies across the country. At the same time, cities have unique assets and relationships, including cross-border connections, business ecosystems, and international partnerships, that can support resilience and adaptation.

This survey, led by the Lawrence National Centre for Policy and Management (Ivey Business School), the City of London, and the Federation of Canadian Municipalities (FCM), seeks to capture how Canadian cities are coping with trade uncertainty, the socio-economic impacts they are experiencing, the resilience and adaptive strategies they are pursuing, and how they coordinate with federal, provincial, and territorial governments and business communities. The goal is to develop real-world case examples based on cities' experiences to better connect policymaking with conditions on the ground in communities, which could then be presented to FPT governments.

The survey should take approximately 30 minutes to complete.

Please fill this survey out by: April 15, 2026

ⓘ This response contains one or more errors.

1. Who is completing this survey?

Name (optional)

* Title / Department

Response required

* City

Response required

Email (optional, for follow-up case discussions)

[Go to next issue >](#)

ⓘ This response contains one or more errors.

2. Local Economic Context

Approximately what is the population of your municipality or city? If applicable, you may refer to the population of your Census Metropolitan Area (CMA) or Census Agglomeration (CA).

* Which industries are most important to your city's economy? Please list up to three.

Response required

* Roughly what share of local employment is in export-oriented sectors?

Response required

* Are your city's key industries dependent on imported intermediate inputs?

Response required

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Language

English ▾

Section A: Impact on City/Local Economy

A1. Overall, how significant have the impacts of trade and economic uncertainty been on your city over the last year?

Not significant Slightly significant Moderately significant Significant Very significant

Scale 1-5

1

5

A2. Which sectors in your city have been most affected by trade and economic uncertainty?

Please list up to three sectors and briefly explain how each has been affected (up to 100 words each).

A3. Are there one or two concrete examples (e.g., a business, major project) that help illustrate these impacts in your city?

A4. What types of impacts are businesses in your community experiencing as a result of trade and economic uncertainty?

For each item below, rate the severity of the impact.

No impact Minor Moderate Significant Very significant

Delayed or cancelled investments

1

5

Hiring slowdowns or layoffs

1

5

Supply chain disruptions

1

5

Firms are scaling down or restructuring

1

5

Firms considering relocation [to the US]

1

5

Firms face increased cost pressures

1

5

Other

1

5

A4a. If no major impacts have been identified, please write n/a.

A5. To what extent have current economic conditions affected your city's overall financial position?

Not at all Slightly Moderately Significantly Very significantly

Scale 1-5



1

5



Language

English ▼

Section B: Resilience and Success Stories

B1. Has your city taken any initiatives to cushion the blow from trade uncertainty?

Yes

No

B2. If yes, please describe up to three initiatives, explaining their scope and any observed impact.

We would be interested in any early success stories (up to 100 words each).

(Initiatives may include engaging local businesses, adjusting investment attraction strategies, developing contingency plans, or other resilience-building efforts.)

B3. What key challenges has your city faced in developing robust responses to trade and economic uncertainty?

Please describe up to three challenges (up to 100 words each).

B4. Are there any sectors in your region that are currently performing exceptionally well, despite trade and economic uncertainty, and what are some key factors for success?

Please list up to three sectors (up to 100 words each).



Language

English



Section C: Cross-Border and International Relationships

C1. What types of cross-border or international engagement does your city currently have that are relevant to trade or economic impacts?

Please briefly describe any initiatives, programs, or partnerships with U.S. cities, states, regions, or other international partners—particularly those aimed at supporting affected businesses or communities, coordinating responses, or amplifying shared economic concerns (up to 200 words).

C2. How important are cross-border initiatives for your community’s economic future?

Not important Slightly important Moderately important Very important Essential

Scale 1-5



1

5

C3. Is your city working with regional partners (e.g. municipalities or organizations) to develop resilience strategies in response to trade uncertainty or cross-border advocacy?

Please briefly describe any relevant initiatives, including their scope and focus (in 100–200 words).

C4. Please describe any efforts your city has made to communicate or amplify its economic concerns to U.S. cross-border partners or policymakers, and any additional support or coordination from provincial or federal leaders that would help strengthen these relationships.

Please provide one or two examples (up to 100 words).



Language

English ▾

Section D: Policy Alignment – Federal, Provincial, and Territorial Government

D1. How would you assess the level of support and coordination your city has received from the federal government in response to trade and economic disruption?

Very poor Poor Adequate Good Very good

Scale 1-5

1

5

D2. How would you assess the level of support and coordination your city has received from the provincial/territorial government in response to trade and economic uncertainty?

Very poor Poor Adequate Good Very good

Scale 1-5

1

5

D3. From your city's perspective, what are the most important policy gaps or barriers at the federal, provincial, and territorial level that affect your ability to respond to trade and economic disruption?

Please provide one or two suggestions (up to 100 words)

D4. Are there opportunities for federal, provincial, and territorial governments to better support cities or unlock new opportunities in the current trade and economic environment?

If yes, please briefly describe one or two opportunities (up to 100 words).

Follow up: Would you be open to a follow-up conversation to explore one of your examples in more detail?

Yes

No

Maybe