

On behalf of Enbridge, I want to sincerely thank you for taking the time to participate in the recent roundtable discussion as part of the Sunrise Expansion Program in Mackenzie.

Your insights have given us a clearer understanding of Mackenzie's community needs, priorities, and perspectives, which will help shape how we address social and economic impacts and improve our communications as the project moves forward.

As promised, please see below for our key discussion points, which have been instrumental in Enbridge's understanding of Mackenzie's specific community needs and priorities. We have also attached the presentation we walked you through.

We will be reaching out to organize follow-ups in the coming months to further our discussions. If you have any further thoughts, please don't hesitate to reach out. We also welcome any recommendations on others within the community who you feel are important voices to be heard.

In the meantime, should you feel this project will benefit the community of Mackenzie, we hope your organization might consider submitting a Letter of Comment to share your views in writing, making them part of the public record during the hearing process. The CER will consider all submissions when making its decision or recommendation on the Project. If you are interested in making a submission please reach out and I would be happy to share more details about the process.

Best regards,

Jenn

Mackenzie Roundtable: What We Heard

February 11, 2025

Introduction

On February 11th, 2025, community leaders, business representatives, and local officials gathered in Mackenzie, British Columbia, for a roundtable discussion hosted by Enbridge.

The discussions focused on workforce accommodation, economic development, and infrastructure challenges, with participants providing key insights and recommendations to guide Enbridge's engagement in Mackenzie.

The following "What We Heard" report is part of Enbridge's commitment to looping back to participants with the information gathered during the discussion – and keeping an open door for more ideas, opportunities – and challenges – for the community to bring forward. In addition, participants are encouraged to think of other voices in the community who may be able to contribute to this effort but may have not been included in the first roundtable.

What We Heard

The discussion during the roundtable was organized into three main areas: Workforce Accommodation, Economic Opportunities & Community, Well-Being and Infrastructure Health & Land Use. The following are key findings from each.

Workforce Accommodation

Following a presentation from Enbridge on the proposed workforce accommodation in Mackenzie, a key discussion point was that workforce accommodation should support both the project and the local community. Participants reflected on past experiences with work camps, concerns about housing availability, and the importance of community integration.

Local Housing & Camp Presence:

- Past work camps, were positively received and contributed to the local economy.
- Some community members have rooms available for workers; a formal call-out for accommodations was suggested.
- Concerns were raised about illicit activity in camps and how worker behavior will be monitored. Overall, this was not a huge concern from the group who have seen local camps bring more good than harm to the community.
- The establishment of a community advisory group was recommended to ensure consistent communication between Enbridge and residents.
- While the community was not concerned about whether the camp would be a 'dry camp' or not, it was recommended by a participant that allowing alcohol every day of the week (versus just on the weekend) may help to mitigate binge drinking that can cause issues.

Economic and Community Benefit:

- Economic benefit has been noticed, as workers staying in Mackenzie in the past supported businesses, including restaurants and bed-and-breakfasts.
- Past workers staying in Mackenzie used to take community members out for dinner – given as an example of successful and positive integration of workers into the community.

Healthcare & Emergency Preparedness:

- While everyone in Mackenzie has access to a family doctor, there are no dentists or eye care providers in the community, as well as no helipad to transport those in need in and out of the community.
- Mackenzie's small hospital has limited capacity (nine beds) and no diagnostics, raising concerns about how worker health needs may overwhelm the already limited system.
- Emergency response plans should account for healthcare limitations and ensure proper medical support for workers.

Economic Opportunities & Community Well-Being

A thriving local economy and strong community well-being were identified as essential for Mackenzie's long-term success. Discussions focused on ensuring local hiring, supporting

businesses, and investing in social infrastructure to create sustainable economic growth and social stability.

Job Creation & Local Hiring:

- The community of Mackenzie struggles with unemployment generally. The potential for local job creation in the community is a positive.
- Participants emphasized the need to prioritize local hiring and ensure that contractors source workers from Mackenzie, rather than Alberta.
- WorkBC was identified as being able to play a role in connecting job seekers with project opportunities.

Support for Local Businesses:

- Some participants vocalized that their preference would be to focus on investment in local businesses first, and local hiring second. This is because local businesses will continue to employ locals long after the SEP project has concluded.
- It was suggested that local procurement should include heavy equipment, road-building materials, and supplies from local businesses.
- Community members highlighted the need to support small businesses, as economic concerns remain a primary issue in Mackenzie.
- It was noted that services such as restaurants and the Legion will benefit from regular project updates and timelines to ensure they are adjusting hours and food for an increased population.

Social Well-Being & Community Support: Roundtable participants highlighted the following areas in which Mackenzie services could use support:

- The growing elderly population requires increased services, including seniors' meal plans and healthcare support.
- Investments in mental health resources, particularly for youth and adult males, were recommended.
- Expanding public service hours, including for the Legion and other community centers, could provide additional social benefits.
- The College of New Caledonia (CNC) campus is considering downsizing, which would mean no local post-secondary institution or facility for residents to develop skills and trades. This means the younger population may migrate to Prince George.

Infrastructure Health & Land Use

Developing resilient infrastructure and responsible land use planning are necessary to support both the project and Mackenzie's broader needs. Stakeholders emphasized transportation challenges, environmental stewardship, and the need for legacy projects that provide lasting community benefits.

Transportation & Accessibility:

- The town has no taxi services (the last company has just closed), and transportation remains a challenge.
- Stakeholders suggested Enbridge invest in road improvements and consider a worker shuttle system.
- The North Road is critical for regional connectivity and should not be deactivated, as is

currently being proposed.

Environmental & Legacy Projects:

- Legacy contributions could include donating worker equipment when the project is complete, such as office trailers, safety equipment, fire trailers, etc.
- Another suggested legacy project involved developing multi-use trails to support recreation and tourism.
- Participants proposed turning former work sites or worker accommodation sites into community fairgrounds and ensuring proper land restoration post-project, which has been done in other B.C. municipalities with success.

Housing & Tourism Needs:

- The town lacks sufficient hotels, which impacts both tourism and workforce accommodation.
- Rental opportunities and short-term housing solutions should be explored to prevent market strain.

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