

| DESCRIPTION | 2023 AMENDED BUDGET | 2023 FINAL BUDGET | BUDGET VARIANCE | % OF BUDGET INCREASE/DECREASE |
|---|------------------------|----------------------|------------------|----------------------------------|
| GENERAL OPERATING REVENUE | | | | |
| <u>GENERAL REVENUE</u> | | | | |
| PROPERTY TAXES | 5,431,959 | 5,431,959 | - | 0.0% |
| 1% UTILITIES TAX/GRANTS IN LIEU/OTHER ASSESSMENTS | 2,762,695 | 2,762,695 | - | 0.0% |
| PENALTIES AND INTEREST ON TAXES | 42,000 | 42,000 | - | 0.0% |
| SALES OF SERVICE/USER FEES | 119,984 | 119,984 | - | 0.0% |
| TRANSFERS FROM OTHER GOVERNMENTS | 2,950,276 | 2,950,276 | - | 0.0% |
| INVESTMENT INCOME | 1,236,924 | 322,924 | 914,000 | 73.9% |
| OTHER REVENUES | 3,900 | 3,900 | - | 0.0% |
| | 12,547,739 | 11,633,739 | 914,000 | 7.3% |
| <u>DEPARTMENTS</u> | | | | |
| JUSTICE CENTRE (COURT/RCMP LEASE) | 102,387 | 102,387 | - | 0.0% |
| FIRE DEPARTMENT/EMERGENCY MANAGEMENT | 792,000 | 12,000 | 780,000 | 98.5% |
| BUILDING INSPECTION | 59,500 | 59,500 | - | 0.0% |
| BYLAW ENFORCEMENT | 28,125 | 28,125 | - | 0.0% |
| PUBLIC WORKS DEPARTMENT (CUSTOM WORK, ROADS, AIRPORT) | 134,000 | 134,000 | - | 0.0% |
| GARBAGE COLLECTION | 461,420 | 461,420 | - | 0.0% |
| PUBLIC HEALTH | 50,123 | 50,123 | - | 0.0% |
| PARKS | 70,000 | 70,000 | - | 0.0% |
| LITTLE MAC SKI HILL | 13,000 | 13,000 | - | 0.0% |
| RECREATION CENTRE | 259,641 | 259,641 | - | 0.0% |
| FISCAL SERVICES | 1,953,625 | 1,874,715 | 78,910 | 4.0% |
| | 3,923,821 | 3,064,911 | 858,910 | 21.9% |
| | | | | |
| TOTAL REVENUE | 16,471,560 | 14,698,650 | 1,772,910 | 10.8% |
| | | | | |

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| GENERAL OPERATING EXPENSES | | | | |
| <u>GENERAL GOVERNMENT</u> | | | | |
| COUNCIL | 219,822 | 219,822 | - | 0.0% |
| ADMINISTRATION | 911,337 | 899,837 | 11,500 | 1.3% |
| ECONOMIC DEVELOPMENT | 88,300 | 88,300 | - | 0.0% |
| GRANTS IN AID & FEE FOR SERVICE | 205,600 | 205,600 | - | 0.0% |
| FINANCE | 684,684 | 660,389 | 24,295 | 3.5% |
| COMMON SERVICES/COMPUTER SERVICES/BUILDING | 486,670 | 486,670 | - | 0.0% |
| ALLOCATION WATER/SEWER | (84,000) | (84,000) | - | 0.0% |
| DEPRECIATION - General Government | 56,199 | 56,199 | - | 0.0% |
| | 2,568,611 | 2,532,816 | 35,795 | 1.4% |
| <u>PROTECTIVE SERVICES</u> | | | | |
| FIRE DEPARTMENT | 502,010 | 502,010 | - | 0.0% |
| FIRE HALL #1 | 57,328 | 57,328 | - | 0.0% |
| FIRE HALL #2 (Industrial Area) | 10,460 | 10,460 | - | 0.0% |
| EMERGENCY MANAGEMENT | 301,805 | 7,700 | 294,105 | 97.4% |
| FUEL MITIGATION | 171,858 | 171,858 | - | 0.0% |
| BUILDING INSPECTIONS | 159,480 | 159,480 | - | 0.0% |
| ANIMAL CONTROL/BYLAWS SERVICES | 219,403 | 219,403 | - | 0.0% |
| OTHER PROTECTIVE SERVICES | 102,387 | 102,387 | - | 0.0% |
| DEPRECIATION - Protective Service | 140,691 | 140,691 | - | 0.0% |
| | 1,665,422 | 1,371,317 | 294,105 | 17.7% |
| <u>TRANSPORTATION SERVICES</u> | | | | |
| TRANSPORTATION SERVICES | 2,097,899 | 2,097,899 | - | 0.0% |
| DEPRECIATION - Public Works | 703,263 | 703,263 | - | 0.0% |

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| GARBAGE COLLECTION | 416,521 | 349,111 | 67,410 | 16.2% |
| PUBLIC HEALTH | 101,334 | 101,334 | - | 0.0% |
| DEPRECIATION - Public health | 48,765 | 48,765 | - | 0.0% |
| BEACHES AND PARKS | 232,744 | 232,744 | - | 0.0% |
| | 3,600,526 | 3,533,116 | 67,410 | 1.9% |
| <i>PARKS AND RECREATION SERVICES</i> | | | | |
| PARKS AND PLAYGROUNDS | 15,788 | 15,788 | - | 0.0% |
| RECREATION FACILITIES | 2,795,244 | 2,795,244 | - | 0.0% |
| DEPRECIATION - Recreation Services | 689,308 | 689,308 | - | 0.0% |
| | 3,500,340 | 3,500,340 | - | 0.0% |
| <i>FISCAL SERVICES</i> | | | | |
| FISCAL EXPENSES | 10,250 | 10,250 | - | 0.0% |
| TRANSFER TO RESERVES | 4,794,225 | 3,418,625 | 1,375,600 | 28.7% |
| TRANSFER TO OWN FUNDS | 53,304 | 53,304 | - | 0.0% |
| TRANSFER TO MACKENZIE PUBLIC LIBRARY | 278,881 | 278,881 | - | 0.0% |
| | 5,136,660 | 3,761,060 | 1,375,600 | 26.8% |
| TOTAL GENERAL EXPENSES | 16,471,560 | 14,698,650 | 1,772,910 | 10.8% |
| REVENUE LESS EXPENSES | | | | |
| NET SURPLUS (DEFICIENCY) | (0) | (0) | | |

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| WATER OPERATIONS | | | | |
| REVENUE | 823,236 | 823,236 | - | 0.0% |
| EXPENDITURES | 823,236 | 823,236 | - | 0.0% |
| NET SURPLUS (DEFICIENCY) | - | - | | |
| | | | | |
| SEWER OPERATIONS | | | | |
| REVENUE | 638,664 | 638,664 | - | 0.0% |
| EXPENDITURES | 638,664 | 638,664 | - | 0.0% |
| NET SURPLUS (DEFICIENCY) | - | - | | |
| | | | | |
| CONSOLIDATED GENERAL, WATER & SEWER | | | | |
| OPERATING SURPLUS (DEFICIENCY) | (0) | (0) | | |